THE STATE OF NEW HAMPSHIRE BEFORE THE PUBLIC UTILITIES COMMISSION

REBUTTAL TESTIMONY OF STEPHEN R. HALL

INVESTIGATION INTO PURCHASE OF RECEIVABLES, CUSTOMER REFERRAL AND ELECTRONIC INTERFACE

Docket No. DE 12-097

1	I. Int	roduction and Purpose
2	Q.	Please state your name, position and business address.
3	A.	My name is Stephen R. Hall. My business address is PSNH Energy Park, 780 North
4		Commercial Street, Manchester, New Hampshire. I am the New Hampshire Revenue
5		Requirements Manager for Public Service Company of New Hampshire.
6	Q.	Have you previously testified before the Commission?
7	A.	Yes, I have testified on numerous occasions before the Commission.
8	Q.	What is the purpose of your testimony?
9	A.	The purpose of my testimony is to provide comments on and/or rebuttal to the combined
10		testimony of Daniel W. Allegretti, Marc A. Hanks and Christopher Kallaher on behalf of
11		the Retail Energy Supply Association ("RESA"). I will provide comments on the three
12		"market enhancements" proposed by RESA in its direct testimony that it maintains are
13		necessary to remove "market entry barriers" for competitive suppliers of electricity: i)
14		the Purchase of Receivables program; ii) the electronic interface program; and iii) the

customer referral program. I am not commenting on the testimony recently filed by Mr.

1 Tschamler on behalf of North American Power and Gas, LLC, as that testimony does not 2 contain any substantive information relevant to this generic proceeding. 3 Q. What is your recommendation to the Commission regarding RESA's proposals? 4 A. For the reasons outlined in this testimony, the Commission should reject RESA's "market 5 enhancements." Those proposals would, inter alia: result in increased costs to 6 customers; place the state's utilities in the middle of disputes between customers and 7 suppliers; result in release of confidential customer information to competitive suppliers 8 with little, if any control; otherwise burden customers and the state's utilities without 9 producing any benefits for customers; and run afoul of New Hampshire state 10 Constitutional and legislative prohibitions. 11 Q. What is the basis for the "market enhancements" proposed by RESA? 12 A. RESA claims that market enhancements are needed to promote the development of retail 13 electric markets for the residential and small commercial customer. However, as will be 14 demonstrated later in this testimony, the retail electric market in New Hampshire is 15 vibrant and quickly growing. The most significant determinant of vibrant competition in 16 the electricity marketplace is the price of the commodity, which at this time is closely 17 linked to the price of natural gas. The "market enhancements" sought by RESA will

Q. What are the financial implications of RESA's "market enhancement" proposals?

proposed "enhancements" are both unnecessary and inadvisable.

merely transfer risks and costs from competitors to the host utilities, significantly

breaking the risk/reward paradigm of the competitive marketplace. Therefore, RESA's

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In its testimony, RESA cites the "economies" that may be achieved if the host utilities were required to perform "duplicative administrative and cash management functions."

And it wants competitive suppliers to receive such services at cost; i.e., no profit to the host utility. RESA essentially is proposing that virtually all services related to the sale, delivery, and billing of electricity be re-bundled and handled by the host utility, with the exception of who actually profits from the sale of the commodity itself.

RESA is arguing for a system where competitive suppliers shift as many costs and risks as possible to the host utilities (and therefore to all customers), while those competitors are free to charge whatever the market will bear, locking customers into agreements with evergreen obligations and termination fees, while being able to pick and choose which customers they will serve.

With the exception of meter reading data, all of the services RESA and the other suppliers desire the utilities to provide are available from unregulated businesses in the competitive marketplace. However, if such services were acquired in the marketplace, competitive suppliers would have to pay actual market prices, which include a profit component for the providers of the services.

II. Purchase of Receivables

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Q. Please summarize RESA's proposal for Purchase of Receivables ("POR").

RESA is proposing that the Commission implement a policy under which distribution utilities are required to purchase the receivables from competitive suppliers that use the distribution company's consolidated billing option. RESA maintains that such a program is necessary to "remove market entry barriers through economies by greatly reducing duplicative administrative and cash management functions...." The receivables would be purchased at a discount (which RESA states is "typically under 1%") based on the

¹ Testimony of Daniel W. Allegretti, Marc A. Hanks, and Christopher H. Kallaher, page 12, lines 11 – 13.

1 distribution utility's actual uncollectible costs for a given class. The purchase of 2 receivables would apply only to bills for the residential and small commercial classes. 3 Q. What justification does RESA provide for implementing a POR program in which 4 distribution utilities bear the risk of collecting amounts due for energy service 5 provided by competitive suppliers? 6 A. RESA maintains that distribution utilities are in a better position to collect amounts due 7 for energy service rendered by competitive suppliers because distribution utilities 8 purportedly have the ability to disconnect service if customers fail to pay their bill. 9 RESA also maintains that suppliers' inability to disconnect service results in a risk that is 10 too large for suppliers to assume, and serves as a significant barrier to new market entry. 11 RESA also contends that POR programs stimulate customer shopping activity since 12 customers will have a more diverse group of suppliers from which to receive service. 13 Q. Is the ability of a distribution utility to disconnect a customer for non-payment a 14 fundamental tenet of a POR program? 15 A. Yes, it is. 16 According to RESA's testimony, "In the event a customer of a competitive supplier does 17 not pay charges owed for commodity supply service provided by the customer's supplier, 18 the EDC would have the same recourse it has where the utility is the provider of default service to the customer, i.e. assessment of late fees and disconnection of service."² 19 20 RESA's reliance upon disconnection for non-payment of supplier charges is also 21 demonstrated in Attachment SRH-1, which is a discovery response from RESA to a

² Testimony of Daniel W. Allegretti, Marc A. Hanks, and Christopher H. Kallaher, pages 8 – 9.

1		question PSNH posed on this very issue (PSNH 1-38 REVISED). Initially, RESA failed
2		to respond to the question, providing an obfuscated response. Following the August 16,
3		2012, Technical Session in this proceeding, RESA revised its response to directly answer
4		the question. That answer was "Yes" a utility's ability to disconnect a customer for
5		non-payment is a fundamental tenet of a POR program. In other words, a POR program
6		cannot be viable when the host utility is unable to disconnect service for non-payment of
7		the energy portion of the bill.
8	Q.	Although RESA contends that a distribution utility's ability to disconnect service
9		for non-payment is essential to a POR, do distribution utilities have this ability?
10	A.	No, they do not. PSNH asked RESA whether the Commission's rules allow distribution
11		utilities to disconnect customers for failure to pay amounts owed to a competitive
12		supplier (Attachment SRH-2, response PSNH 1-39). RESA objected to this question, but
13		included a response. That response was, "not explicitly." This response is somewhat
14		misleading.
15		What is not stated in RESA's response is that the Commission's rules <i>explicitly forbid</i> a
16		distribution utility from disconnecting customers for non-payment of the supply portion
17		of their bill when the customer receives energy service from a competitive supplier.
18	Q.	Please elaborate.
19	A.	Rule Puc 1203.11 (g)(2) states:
20 21 22		(g) A utility shall not disconnect a residential customer's service and notice of disconnection shall not be sent to a residential customer if any of the following conditions exist:
23 24		(2) The unpaid bill results from other than basic utility service, such as merchandise, appliance sales, or repairs.

Rule Puc 1202.02 defines basic utility service as "any tariffed fee or rate that has been filed with and approved by the commission..."

Energy service provided by competitive suppliers is not a tariffed fee or rate that has been filed with and approved by the Commission. Therefore, under Rule Puc 1203.11 (g) (2), a distribution utility cannot disconnect a residential customer for failure to pay amounts owed to a competitive supplier. Because of this regulation, PSNH has a provision in its tariff under the Collection Services paragraph of the Terms and Conditions for Suppliers section which provides, in part: "The Collection Services provided to Suppliers may be similar to collection activities employed by the Company for its own active and inactive delinquent accounts, except that such collection activities shall not include disconnection of service."

Having the distribution utility purchase the receivable created by a competitive supplier's sale in the marketplace does not transform that unpaid bill into a bill for "basic utility service" (for which nonpayment may result in disconnection) simply because the debt is now the responsibility of the distribution utility. The unpaid bill remains a bill for a non-tariffed, unregulated service based upon a contract between the customer and the competitive supplier, and not one for basic utility service based upon a tariffed rate.

- Q. Because a distribution utility may not disconnect service to a residential customer for failure to pay the supply portion of his or her bill, how is RESA's proposal impacted?
- A. As stated by RESA in Attachment SRH-1, the utility's ability to disconnect a customer for non-payment is a fundamental tenet of a POR program. What RESA refused to admit, however, is that under New Hampshire regulation, distribution utilities are unable

to disconnect service for a customer's failure to pay for a supplier's receivable. Accordingly, because the utility has no ability to disconnect service for failure to pay a competitive supplier's bill – even if the receivable underlying that bill is purchased by the utility – the fundamental underpinnings of a POR program do not exist in New Hampshire. Q. Is there any way for a supplier to protect itself from a customer's failure to pay his or her bill even without the ability to disconnect customers? A. Yes. There are many costs of doing business. Dealing with uncollectible expense is an issue that all businesses must face. RESA's desire to place the cost, risk and burden of uncollectible expense onto the state's utilities via a POR program takes that universal risk of the marketplace away, without any guarantee that customers would benefit. More likely, the shifting of that risk to the state's utilities would ultimately result in higher, not lower, delivery charges. There are other means for competitive suppliers to deal with the risk of non-payment. As with any other business, competitive suppliers may perform credit checks before entering into contracts to supply energy to customers. In addition, suppliers are free to seek deposits from customers to mitigate the risk of non-payment. And, competitive suppliers may implement collections actions to recover overdue amounts. In addition, subject to any terms in their contracts with their customers, competitive suppliers can cease providing service to any customers that are not paying their bills. Competitive suppliers are not forced to endure a non-paying customer, and can terminate their relationship if the unpaid bill is unacceptably high. Suppliers need not await a customer's next meter read date to terminate that relationship; the Commission's

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regulations provide suppliers with the ability to seek an off-cycle read in such instances. (Rule Puc 2004.07(b)). Therefore, suppliers do have means to mitigate their potential losses without resorting to the utility's authority to disconnect customers. Q. If the Commission approved RESA's proposal notwithstanding the prohibition on disconnecting customers for failure to pay a competitive supplier's portion of their bill, would there be any negative ramifications? A. Yes, there would. First, there could be a significant increase in the utility's uncollectible balance because the utility's ability to mitigate the effect of higher uncollectible amounts through disconnection of service is limited as described above. I also note that reduction of uncollectible expense was an issue in PSNH's last rate case (Docket No. DE 09-035) and PSNH was required to undertake a study to determine ways to reduce uncollectible expense. Implementation of a POR program would undermine the Commission's actions in DE 09-035 by increasing PSNH's uncollectible expense, resulting in higher costs for remaining customers. At least one other competitive supplier in New Hampshire shares the belief that all other customers will see higher bills as a result of implementation of a POR program. In an internet posting dated June 12, 2012 (Attachment SRH-3), Freedom Energy Logistics and its sister company, Resident Power, refer to a POR program as the "sub-prime mortgage" equivalent for utilities. That posting concludes by stating, "FEL does not favor POR and will testify against it in the coming months." It must also be noted that in Docket No. DE 10-160, the Commission's Staff recognized that implementation of a POR program entailed a shifting of risks. In Staff's "Closing and Legal Argument" at page 8, it noted that "careful attention would need to be given to

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the shifting of risk of non-payment from competitive suppliers to distribution companies and the implications of such risk shifting." I agree with Staff's observation.

Even RESA's own witness has admitted before this Commission that a POR program is fundamentally a risk-shifting mechanism. In Docket No. DE 10-160, Mr. Allegretti (appearing on behalf of Constellation Energy) testified, "You know, a properly designed purchase of receivables program is really intended to allow suppliers and customers to syndicate the risk of nonpayment or default across all customers. And, the distribution company, because it is itself billing and collecting for distribution services from all of those same customers, is a very convenient entity to implement that kind of risk syndication." In their initial brief in that docket, RESA and Constellation further detail the cost implications of implementing a POR program: "PSNH incorrectly claims that a POR program transfers the risk of customer nonpayment from the supplier to the utility. ... In actuality the cost of non-payment is syndicated across all retail sales and is not charged against the utility. ... "

With risk, comes cost. Shifting the risks of nonpayment or default across all customers does not eliminate that risk. As RESA and Constellation admitted in their Brief in Docket No. DE 10-160, a POR program merely "syndicates" the cost of that risk "across all retail sales."

³ Docket No. DE 10-160, Hearing Day 2, December 1, 2010, Tr. pp. 116-117.

⁴ Docket No. DE 10-160, Initial Brief of the Retail Energy Supply Association, Constellation Energy Commodities Group, Inc. and Constellation Newenergy, Inc., February 25, 2011, at 32.

1	Q.	RESA proposes that the uncollectible percentage be adjusted after the fact to
2		account for differences between the applied percentage and the actual percentage.
3		Would that solve this issue?
4	A.	Not necessarily. Unless there was a reconciling mechanism to ensure that the entire
5		shortfall was recovered from suppliers, the issue will remain. RESA proposes a "non-
6		recourse" POR program, which does not include such a reconciling mechanism. In
7		response to PSNH request 1-34 (Attachment SRH-4), RESA states that payments made to
8		a supplier are not subject to retroactive reconciliation based upon actual collections.
9		Rather, RESA proposes that the discount rate be adjusted on a going forward basis.
10		Under this type of arrangement, the distribution utility will be unable to record a deferral
11		on its books, since there is no guarantee of cost recovery in the future. Therefore,
12		RESA's proposal would affect the utility's earnings.
13	Q.	What other negative ramifications could result from RESA's proposal?
14	A.	RESA's proposal creates the potential for suppliers to "game" the system. Suppliers
15		could take advantage of a POR system by segregating customers into "good credit risk"
16		and "bad credit risk" categories. The receivables for "good credit risk" customers could
17		be retained by suppliers or aggregators choosing to separately bill those "good"
18		customers, or even by creating separate special purpose entities to serve "good" and
19		"bad" customers. Via such gaming, suppliers would benefit by not paying the applicable
20		receivables discount on "good" customers' bills, while creating even higher
21		uncollectibles for utilities by only selling the receivables associated with "bad"
22		customers.

Since distribution utilities cannot disconnect customers for non-payment of the supplier portion of the bill, suppliers could use this fact as a marketing tool to entice customers to take service from them by informing customers that they will not be disconnected even if they fail to pay the supply portion of their bills. Carried to its extreme, RESA's proposal could create a perverse incentive for unscrupulous suppliers and customers. A supplier could theoretically target customers who have extremely poor credit and/or are in the process of moving from the utility's service territory. The supplier could sell energy to the customer at a very high price, which the customer would be unlikely to pay. Since the supplier has no cap on what may be charged and would be compensated by the distribution utility for the full amount charged to the customer (less the discount), there would be no control mechanism in place to prevent a windfall to such a supplier and a loss being incurred by the utility. Unless the Commission were to set price caps on suppliers, or otherwise regulate what they may charge, implementation of a POR program would create a profit opportunity for suppliers via this flaw in the system. While these may sound like far-fetched scenarios, it is simply not good policy for the Commission to implement a program where the potential for such abuse exists. Would the POR program proposed by RESA reduce motivation for suppliers to follow prudent credit practices? Yes, it would. PSNH asked RESA this question in a discovery request (Attachment SRH-5, PSNH 1-7). RESA's response was that this wouldn't be the case because of suppliers' desire to grow their customer bases, and because customers who default are

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ultimately subject to termination of service. As discussed above, however, since RESA is

in error regarding a distribution utility's ability to terminate service for failure to pay a competitive supplier's portion of the bill, the POR program would most certainly provide less motivation to maintain prudent credit practices.

This opinion is not just my own. It is shared by an affiliate of Exelon – a company that employs one of RESA's witnesses. Baltimore Gas and Electric Company (BGE), an Exelon (Constellation) affiliate, opined on this issue in its filings in Administrative Dockets Nos. RM 17 (electricity) (Attachment SRH-6), and RM 35 (gas) (Attachment SRH-7) before the Public Service Commission of Maryland. In its comments dated January 20, 2009 in Docket No. RM 35, BGE stated, "POR will provide little or no motivation for suppliers to follow prudent credit practices. Because a supplier knows that it can sell its receivable to the utility, it will have little incentive to minimize its financial exposure and ascertain the creditworthiness of the customer by, for example, collecting a deposit. The risk for collecting the debt that otherwise would have been borne by the supplier will now shift to the utility's customers." (See Attachment SRH-6, p. 3.) Despite BGE's express opposition to implementation of POR programs on for both gas and electric suppliers, in its December 21, 2012 response to PSNH's data request number 1-19 (Attachment SRH-8), RESA responded in relevant part, "BG&E does not oppose Maryland's POR program, but has criticized certain aspects of its calculation of the discount rate, including the treatment of late payment revenues."⁵

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⁵ RESA originally objected to PSNH question 1-19, but was compelled to respond by Order No. 25,439. RESA's compelled response fails to accurately portray Exelon's/BGE's opposition to implementation of POR programs when they have the burden of being the host utility.

1 Additionally, in an Ohio case involving POR, RESA's witness agreed that if a POR 2program was adopted competitive suppliers would be "indifferent as to whether the 3 customer pays or not for the service" - that payment by the customer would no longer need to be taken into account when they solicited offers.⁶ If a competitive supplier is 4 5 indifferent to its customers ever paying a bill for their service because a POR program 6 exists, it is highly unlikely that the supplier will be diligent in following prudent credit 7 practices. And, ultimately, someone else has to pay the costs, 8 Q. RESA refers to POR programs in other states. Have any affiliates of RESA's 9 members take any positions in other jurisdictions on potential risk shifting which 10 are contrary to RESA's position in this proceeding? 11 A. Yes, they have. PSNH sought information from RESA in discovery requests (PSNH 1-1 12 and 1-2, Attachment SRH-9) regarding whether implementation of a POR mechanism 13 could result in an increase in costs to customers or a shifting of the risk of collection from 14 suppliers to the utility's customers. RESA's response was that with an appropriate 15 discount rate, there would be no such risk shifting. 16 However, in the same Maryland dockets referenced above, Exelon/BGE stated, 17 "implementing the POR mechanism that is required by the rule can result in increased 18 costs to customers and will result in the shifting of the risk of collection of debt from the 19 supplier to the utility's customers." (See Attachment SRH-6 and SRH-7, p.1).

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⁶ Transcript of the Application of The Ohio Edison Company, The Cleveland Electric Illuminating Company and The Toledo Edison Company hearing held on June 5, 2012- Volume III in Case No. 12-1230-EL-SSO at 68-69 available at: http://dis.puc.state.oh.us/DocumentRecord.aspx?DocID=0c4c92bd-f5a9-4a2c-8474-41c7039302de

1 Also, in the Pennsylvania Public Utility Commission's Docket Nos. M-2008-2068982 2 and I-00040103FOOO2, PECO Energy Company – also an Exelon company – "opted not 3 to submit a voluntary POR program principally because of the cost involved, implementation difficulties and ripeness."⁷ 4 5 Exelon clearly takes a different position on the propriety of implementing a Purchase of 6 Receivables program depending on whether it is a competitive supplier in the particular 7 jurisdiction that would benefit from such a program, or if it is the host utility that would 8 be negatively impacted by a POR program. Through RESA's testimony supplied by Mr. 9 Allegretti in this docket, Exelon is taking a completely different position in New 10 Hampshire than it did elsewhere, by asking this Commission to approve a program in 11 New Hampshire that Exelon opposed in Maryland and opted not to implement voluntarily 12 in Pennsylvania. Not only is Exelon's position completely different here than it was 13 elsewhere, but as noted in its response to PSNH data request 1-19 (SRH-8), that 14 opposition was not disclosed. 15 Such changing of positions and failure to disclose completely undermines the credibility 16 of RESA's testimony. The opposition to implementation of a POR program in Maryland, 17 and decision not to implement one in Pennsylvania, was for good reason – to protect 18 customers from incurring costs associated with a program that will do nothing except 19 reduce risk (and increase profit) for competitive suppliers.

⁷ Letter dated March 30, 2008, http://www.puc.state.pa.us//pcdocs/1037398.pdf

1 Q. Does RESA acknowledge the possibility of placing the distribution utility in the 2 middle of a dispute between the customer and the supplier regarding the energy 3 portion of the bill? 4 A. No, it does not. Attachment SRH-10 is a discovery request (PSNH 1-11) propounded by 5 PSNH to RESA. In that question, PSNH asked, "Could implementation of a POR 6 program place the utility in the middle of a supplier/customer dispute regarding the 7 energy portion of a customer's bill?" RESA responded, "No." RESA went on to state 8 that there is no potential for a distribution utility to be placed in the middle of such a 9 dispute because, "The amount charged to a customer is a matter between the customer 10 and the retail supplier." However, under a POR program, the receivable for the 11 underlying energy sale becomes the property – and problem – of the host utility. If the 12 customer refused to pay the supply portion of the bill due to a dispute regarding their 13 contractual relationship with a supplier, the distribution utility would unquestionably be 14 in the middle of the dispute, because the distribution utility would be responsible for 15 collection of the bill, and the supplier would have already received payment. 16 In this situation, the distribution utility may have to seek recovery of the unpaid amount 17 due in a court of law. The distribution utility may have to decide whether to bring such a 18 suit without any direct knowledge of the price or terms of the contract between the 19 supplier and the customer since the utility would not be a party to that contract. 20 Distribution utilities bill customers on behalf of suppliers based on EDI transactions 21submitted by suppliers, and utilities have no information on the underlying contractual 22relationship between the supplier and the customer. It is quite likely that a judge, faced with a defendant who contests a competitive supplier's charge that is not contained in a 23

1 Commission-approved tariff and a utility that can only say that the charge is based on an 2 "EDI transaction" submitted by some other party, would rule in favor of the customer. 3 RESA's position on this issue is also disputed by Exelon/BGE in the Maryland dockets 4 referenced above: "If the customer has not paid the supplier, the utility will have to 5 attempt to recover the erroneous billing amounts from the supplier, which will be 6 extremely difficult, and will unfairly place the utility in the midst of a supplier/customer 7 dispute for the commodity portion of the bill. Since the receivable must be purchased by 8 the utility, the supplier will have little incentive to rectify the dispute with the customer in 9 a timely manner." (Attachment SRH-6, p. 3, Attachment SRH-7, p.2). 10 Q. Could suppliers implement a POR program in conjunction with a financial 11 institution in the absence of forced implementation of such a program by the 12 **Commission?** 13 A. Yes. 14 The purchasing of accounts receivable is not unique to the energy business. A quick 15 Google search reveals that there are many financial institutions in the competitive 16 marketplace that engage in "factoring", which is the purchasing of receivables. Suppliers 17 could achieve the same results they desire without any intervention by the Commission 18 mandating the monopoly provision of such services. In fact, PSNH's affiliate CL&P had 19 a similar program several years ago under which it pledged its receivables as collateral 20 for short-term liquidity purposes. 21RESA has frequently cited to the New Hampshire Constitution provision that disfavors 22monopolies and supports free and fair competition in the trades. Article 83 of this State's Constitution declares, "Free and fair competition in the trades and industries is an inherent and essential right of the people and should be protected against all monopolies and conspiracies which tend to hinder or destroy it." As recently as January 15, 2013, RESA quoted this Constitutional provision word-for-word in Docket No. DE 12-295 during the prehearing conference (see Transcript, p. 26 of that prehearing conference). There is no need to force the state's utilities to provide POR programs when such services are available in the competitive marketplace. The state's restructuring law reinforces this Constitutional provision. The General Court expressly found that "market forces can now play the principal role in organizing electricity supply for all customers instead of market regulation." This finding appears at 1996 N.H. Laws, 129:1, IV, the session law which included the original RSA Chapter 374-F. It would be antithetical to this legislative finding to mandate via regulation that the state's monopoly utilities must provide services that are available from the competitive marketplace to competitive suppliers at below-market rates. RESA and other suppliers may argue that the costs of obtaining such factoring services on the open market are not as advantageous as what a utility might be forced to accept under a Commission-mandated POR program; that is, "at cost with no profit." However, the potential cost alone does not overcome the "inherent and essential right of the people" protected by Article 83 of the New Hampshire Constitution. RESA has not even made the effort to determine whether such programs are available in the competitive marketplace, let alone at what price. Attachment SRH-11 is a response by RESA to a discovery request (PSNH 1-16) asking whether there are third-party businesses that would purchase receivables. RESA's witnesses responded that they were

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1 unaware whether RESA had explored such an option. Rather than determining whether 2 such options exist in the market, RESA is instead seeking the "easy way out" by 3 proposing that their program be forced on monopoly distribution utilities – contrary to its 4 own position that the New Hampshire Constitution's abhorrence of monopolies would 5 militate against such a program. 6 The Commission should not implement programs designed to enhance suppliers' bottom 7 lines via the use of monopoly powers, especially when the proponent of the program has 8 not made any effort to determine whether it could accomplish the same objectives by 9 other means that may already exist via "[f]ree and fair competition in the trades". 10 Q. Is a POR program simply a means to shift risk from competitive suppliers to 11 customers? 12 A. Yes, it is. It has been reported that Warren Buffett describes the managing of risks as a 13 goal for his Berkshire Hathaway Inc. and its shareholders in order to allow them to sleep 14 well at night.⁸ RESA and the other suppliers supporting a POR program intend to 15 "manage" the business risk of dealing with uncollectibles by shifting that risk onto the 16 state's utilities and their customers. 17 The entire purpose of a POR program is to eliminate risk for suppliers. Under such a 18 program, suppliers obtain a known and certain payment for their receivables and no 19 longer incur the risk of collecting amounts owed by customers. If a POR program did not 20 reduce risk for suppliers, RESA wouldn't be proposing it. Any losses due to failure of 21 customers to pay the supply portion of the bill would be borne by the utility and

^{8 &}quot;Buffett, Bono & Gates: Nowhere But Berkshire Hathaway," http://www.businessbankoftexas.com/buffett-bono-gates-nowhere-but-berkshire-hathaway.htm

2 disconnection of service, that loss could be quite large. 3 RESA's testimony suggests that the risk disappears: "In states with a well-designed POR program, this risk has been eliminated." While the risk would be eliminated for 4 5 suppliers, elimination of the suppliers' risk would be accomplished through shifting that 6 risk to utilities and their customers. A POR program is not a "magic pill" that somehow 7 eliminates credit risk. Recall RESA's own admission in Docket No. DE 10-160 noted 8 earlier: "In actuality the cost of non-payment is syndicated across all retail sales." 9 The Commission must determine if the cost of expanding the marketplace for competitive 10 suppliers via the regulation of monopolies is worth the benefit; and in New Hampshire, if 11 there is such a benefit, whether it is substantial enough to overcome Article 83's 12 Constitutional aversion to such a plan. 13 For all of the reasons stated above, there is no question that a POR program would 14 significantly increase a utility's uncollectible expense. Exelon's BGE agrees with that

ultimately all of its customers. Since utilities could not mitigate that risk through

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estimony of Daniel W. Allegartti. Mare A. Hanks, and Christenhau II

statement. RESA wants the Commission to believe that such expense will somehow be

eliminated through prospective adjustments to the discount rate. However, RESA itself

uncollectible expense for the utility will result in higher costs for all customers, even

those customers who choose to remain energy service customers of the distribution

utility. The result will be cost shifting from customers who take energy service from the

competitive market to customers who take energy service from the distribution utility.

has said that such costs are merely "syndicated across all retail sales." Higher

⁹ Testimony of Daniel W. Allegretti, Marc A. Hanks, and Christopher H. Kallaher, page 9, lines 21-22

1	Q.	Has RESA demonstrated that implementation of its proposed POR program will
2		reduce costs for customers?
3	A.	No, it has not. PSNH asked this question to RESA in discovery (Attachment SRH-12,
4		PSNH 1-54). In response to a question asking whether RESA was guaranteeing that
5		implementation of a well-designed POR program would reduce costs to customers,
6		RESA objected, but responded, "RESA believes that current retail market prices are
7		lower than New Hampshire EDC's default service commodity prices." RESA's belief
8		that current prices are below utilities' default prices provide no assurance that the
9		proposal will result in lower costs to customers – but it speaks volumes about the fact that
10		implementation of a POR program is unnecessary in order for RESA's members to be
11		able to compete in the New Hampshire marketplace.
12		Nowhere in their testimony does RESA provide any evidence that implementing the
13		program will result in lower energy costs to customers. Again, compare RESA's position
14		in this proceeding with what it said in Docket No. DE 10-160: "the cost of non-payment
15		is syndicated across all retail sales." Now, they maintain that enhancement of the market
16		will entice more suppliers, and therefore result in lower prices to customers. However,
17		that statement is not a guarantee, and is merely speculation by RESA. Suppliers can
18		simply pocket any savings from risk reduction under a POR program, thus enhancing
19		their bottom lines at the expense of the host utility and its customers.
2.0		
20	Q.	RESA also contends that a POR will help increase customer shopping. Is there a
21		need for such market stimulation?
22	A.	No. As I noted earlier, the most important determinant of whether there will be vibrant
23		competition is the price of the underlying energy commodity. As PSNH notes below,

there has been significant migration of customers to competitive supply options without the need for a POR. According to a recent article in the New Hampshire Business Review "some 30,000 [PSNH] residential customers also choose to get their energy elsewhere." On its website, CEPS ENH Power states, "Currently ENH Power is buying power for 48,000 New Hampshire residents and small businesses." There already is significant customer shopping for electricity. Contrary to RESA's contention, there is no need for a POR program to stimulate that interest. A POR program will only shift risk away from competitive suppliers operating in New Hampshire, and place that risk elsewhere.

Q. Please summarize PSNH's position on RESA's proposed POR.

A. Implementation of a POR program would be bad public policy that runs afoul of New Hampshire Constitutional and legislative restrictions. A distribution utility cannot disconnect a customer for nonpayment of the competitive supplier's portion of the bill, a fact that eviscerates any consideration of implementing a POR program. Implementing a POR program will result in higher costs for the utility, which will have to be recovered from all customers. It will also shift the risk of collection from competitive suppliers to distribution utilities, thereby forcing a regulated utility to shoulder risk associated with an unregulated sale. It will prevent other entities that purchase accounts receivable in the competitive market from being able to compete for this business in New Hampshire. This interference in a competitive marketplace clearly was not a stated purpose of restructuring. The Commission should recognize this attempt by RESA to shift its costs and risks to distribution utilities and reject RESA's proposal.

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¹⁰ See http://www.nhbr.com/businessnews/statenews/994442-257/spike-in-natural-gas-prices-joltscompetitive.html.

11 See http://www.electricitynh.com/.

III. Electronic Interface Program

2	Q.	Please summarize RESA's proposal regarding an electronic interface program.
3	A.	RESA is proposing a three point program to the Commission. First, they propose that
4		distribution utilities be required to maintain dedicated web-based sites that provide
5		suppliers direct access to confidential customer account and usage data, including
6		account number, meter number, service address, scheduled read date, rate code, ICAP
7		tag, historic usage, payment history, whether a customer is served by a supplier or the
8		distribution utility, and other unspecified data. Second, RESA proposes that distribution
9		utilities provide suppliers with a quarterly list of all customers served by the supplier.
10		Third, RESA proposes that suppliers should be allowed to use language in their contracts
11		with customers as authorization to secure historical monthly usage data, and that
12		suppliers should be responsible for maintaining Letters of Authorization from customers.
13	Q.	Should the Commission have concerns about granting RESA's request pertaining to
14		electronic interface?
15	A.	Most definitely. RESA's proposal would allow all suppliers unfettered access to
16		customer information which the New Hampshire Supreme Court has agreed is
17		
		confidential, including payment history and consumption data. Moreover, RESA's
18		confidential, including payment history and consumption data. Moreover, RESA's proposal to allow suppliers to simply include language in their contracts that provides
18 19		
		proposal to allow suppliers to simply include language in their contracts that provides
	Q.	proposal to allow suppliers to simply include language in their contracts that provides
19	Q. A.	proposal to allow suppliers to simply include language in their contracts that provides them access to historical usage data is alarming.
19 20		proposal to allow suppliers to simply include language in their contracts that provides them access to historical usage data is alarming. Why is that?

without the customer's authorization, or sought information for customers that they are not authorized to serve. Attachment SRH-13 is a listing of circumstances of potential fraud that PSNH has encountered with respect to suppliers' dealings with large power customers since May, 2010. PSNH uncovered these cases by conducting due diligence upon receipt of Letters of Authorization signed by customers instructing PSNH release confidential customer information to suppliers. Most recently, the Commission's General Counsel was involved in a situation where an agent for a supplier forged a customer's signature on a Letter of Authorization. *See* Docket No. DE 12-214.

Q.

A.

If suppliers were responsible for maintaining Letters of Authorization, or if the Commission approved RESA's proposal to allow suppliers to include language authorizing such release of information in their contracts, what controls would be in place to ensure that the information was being obtained legitimately?

There would be very little control. Attachment SRH-14 is a response to a discovery request (PSNH 1-69) from RESA where PSNH inquired about verifying that customers

request (PSNH 1-69) from RESA where PSNH inquired about verifying that customers have authorized the release of their confidential information. RESA's response was that distribution utilities would "have access to a sufficient number of contracts to verify that a supplier has authorization to access customers' data." This response is hardly reassuring. While most cases of access to confidential customer data are no doubt legitimate, Attachment SRH-13 illustrates that there have been a significant number of circumstances where access has not been authorized. RESA is essentially saying, "Trust us," yet that trust has not been earned. There is simply no reasonable way to protect confidential customer information from being obtained without authorization once control of such authorization is placed with suppliers.

1	Q.	Are there other examples of marketers or suppliers engaging in behavior which
2		demonstrates that they have not earned the trust of utilities and the Commission?
3	A.	Yes. Some currently active marketers have already shown a propensity to do whatever it
4		takes to sign up customers. A caller representing North American Power recently called
5		my own home trying to have me switch from PSNH's energy service by stating that
6		PSNH's rates will be increasing on July 1. One of my job responsibilities is to provide
7		management of PSNH's recovery of its energy costs, and as of this date even I do not
8		know whether the Company's energy service rate will be going up, down, or staying the
9		same on July 1. In addition, my phone number is listed on the Do-Not-Call list, making
10		that call a violation of both federal law, as well as the Commission's regulations (Rule
11		Puc 2004.03). I am not alone – I am aware of other people on the Do Not Call Registry
12		that have received similar calls.
13		I am also aware of another supplier, Glacial Energy of New Hampshire, informing a
14		potential customer that he must choose a new electricity supplier because PSNH is no
15		longer in the electric generation business. That was news to the customer – who happens
16		to be a PSNH employee at Schiller Station.
17		In light of such examples, I have grave concerns about a proposal which would allow
18		such suppliers to have access to my or other customers' confidential information
19		maintained by PSNH.
20		
21	Q.	Is customer information available from sources other than the host utility?
22	A.	Yes. Clearly, competition for customers in New Hampshire is vibrant and has
23		significantly grown without the state's utilities providing personal, confidential customer

information to the wide range of suppliers/aggregators in the marketplace. Every resident of this state has been bombarded by TV ads, direct mail campaigns, telephone solicitations (regardless of whether or not the customer is on the "Do Not Call" list), radio shows and messages, and even door-to-door solicitations. It is truly not necessary to further impinge on the privacy of this state's citizens by allowing free access to untold numbers of in-state and out-of-state marketers. Competitive suppliers are obtaining the information for their telephone and direct mail campaigns from somewhere other than the state's utilities – just as any other direct marketer would. No business supplying customer information could ever compete with the free, unlimited services demanded by RESA. Opening a host utility's database of confidential customer information to competitive suppliers for free impinges on the privacy rights of customers; takes value from the host utilities without compensation; creates opportunities for abuse and misuse of the information; and tramples upon Article 83 of the New Hampshire Constitution. For all of the above reasons, the Commission should reject RESA's request for an electronic interface program and also reject the request that utilities be required to provide suppliers access to confidential information if such access is granted only via a confidential contract with the supplier or a Letter of Authorization maintained exclusively by the supplier.

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IV. Customer Referral Program

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Q. Please summarize RESA's proposal regarding a customer referral program.

A. If approved by the Commission, RESA's proposal would mandate that distribution companies not automatically enroll new customers in their default energy service, but rather, provide customers with the opportunity to enroll with a competitive supplier at the time that service with the distribution company is initiated or reinstated. Furthermore, distribution companies would be required to offer residential and small commercial customers the option to learn about their electricity supply options when they contact the distribution company for certain purposes. Under this aspect of RESA's proposal, distribution companies would also reserve a section on their websites which would display the rates of competitive suppliers and their contact information. Distribution companies would also be required to provide bill inserts that explain similar information.

13 Q. What does RESA see as the main benefit to this proposal?

A. RESA believes that, "the enhancements proposed by RESA would allow customers to participate more easily in the retail competitive market and to immediately take advantage of competitive offerings." 12

17 Q. Does PSNH agree with this assessment?

A. No, PSNH does not agree with RESA's assessment. The customer referral program
proposed by RESA would benefit competitive suppliers, not customers. RESA seems to
believe that customers are somehow unaware of the competitive market for electricity,
notwithstanding the fact that the market in New Hampshire is vibrant. Apparently,
RESA believes that customers have not seen or heard any of the countless television and

¹² Testimony of Daniel W. Allegretti, Marc A. Hanks, and Christopher H. Kallaher, page 14, lines 22-23

radio advertisements, do not read newspapers, have not read any of the promotional material that suppliers have disseminated, nor have they viewed display ads on the web.

RESA wants the Commission to believe that it is necessary to force feed customers with information about the competitive market, and they want utilities to do so at no cost to them. Moreover, RESA wants all of this despite the fact that nearly 50,000 customers ¹³ have already availed themselves of competitive supply options.

Q. Has RESA stated that customer referrals should be made at no cost?

A.

Yes, they have. Attachment SRH-15 is RESA's August 24, 2012 revised response to PSNH's discovery request 1-59. In part (f) of that request, PSNH asked whether RESA proposed that utilities be allowed to charge competitive suppliers for providing referral service. RESA's response was that such costs should be recovered "as part of the EDC's general and administrative expense" if such costs could be provided at little or no incremental cost to the utility. They further stated that if a "significant" incremental expenditure was required, the costs could be recovered through "some form of user fee."

RESA's position on this issue is incredible. RESA wants utilities to provide a valuable service, yet the suppliers would not pay for that service unless there is a "significant" incremental cost of providing the service. This notion is contrary to any type of business arrangement that exists in a competitive environment. Businesses do not provide valuable services for free without any other consideration, and the suggestion that utilities should be forced to do so is outrageous. RESA wants to be able to use the host utility's infrastructure to enhance suppliers' bottom lines without paying for such use.

¹³ January 18, 2013 letter and attachment to Debra A. Howland from PSNH re: 4th Quarter Customer Migration Report.

Q. Do competitive suppliers normally pay for customer referrals?

2 A. Yes, they do.

To cite a specific example, on its website, North American Power invites customers to "Start A Business" through its "unique customer referral program." North American states, "The more people you refer, the more your network grows and the more money you'll make. It is our goal to help you supplement your income or achieve total financial independence by supporting and rewarding your efforts." It also says, "We provide you with the tools to grow your own home-based business when you become a member of our family."

Aggregator Resident Power Natural Gas and Electric Solutions, LLC ("Resident Power" or "RPNGES") has approached municipalities throughout New Hampshire seeking their entry into its "Channel Partner Program" Such "Partners", also called "Agents" and "independent contractors" by Resident Power, are customer referral arrangements: "RPNGES has no duty or obligation to Agent other than providing Agent with negotiated commission on each customer Agent successfully signs or generates, provided that RPNGES successfully places customer with a supplier." The consideration paid in the agreement attached at SRH-16 is stated to be, "Unless otherwise Agreed, in writing and executed by both parties, Agent's commission will be based on a percentage of RPNGES' negotiated margin from Supplier. That percentage shall be equal to 10%." In an email dated October 26, 2012 from Freedom Energy Logistics, LLC to the City of Franklin (SRH-17), Resident Power provided an estimate of the value of its Channel Partner Agreement: "10% of our 'profits' will be provided to the town for each enrollment. This

¹⁴ See http://www.napower.com/start-a-business/how-it-works

¹⁵ See "Resident Power Natural Gas and Electric Solutions, LLC Channel Partner Agreement" at SRH-16.

1 amounts to about \$1 to \$2.50 per household each month." Per these figures supplied by 2Resident Power/Freedom Energy Logistics itself, its "profit" is \$10 to \$25 per household 3 each month, and paying 10% of that to a referring entity makes good business sense. 4 These examples are just representative of the value that competitive suppliers place on 5 customer referrals, and their ability to use existing means in the competitive marketplace 6 to obtain customers. The Commission should reject RESA's proposal. 7 V. Status of the Competitive Market for Electricity 8 You have described the competitive market as "vibrant." What evidence do you Q. 9 have to support that conclusion? 10 A. To determine the status of the retail market for electricity in New Hampshire, one needs 11 only to look at the rapid increase in migration that has occurred over the last two years. 12 In 2007, when PSNH's Default Energy Service Rate was low relative to the market, less 13 than 10% of total load (MWH) had migrated to a third party provider. In the years since 14 2007, PSNH migration has risen steadily as PSNH's Default Energy Service Rate has 15 increased relative to the market. As of December 2012, 43.8% of PSNH's load had 16 migrated to a third party provider. 17 RESA contends that residential and small commercial customers are not currently aware 18 that they have a choice of who provides their energy service. Our data does not support 19 this contention. Migration amongst PSNH's Rate G customers (small commercial) has 20 increased from virtually none in 2007, to 41.2% of load in December 2012 as third party 21 suppliers heavily market their product in the State. Residential load migration has grown 22 from zero in 2007 to 8.4% in December 2012, again as third party suppliers continue 23 their aggressive marketing in the State. In its testimony, RESA maintains that less than

1% of residential customers and only 15.2% of small commercial customers have migrated, and describes those statistics as "concerning." Those statistics were outdated, even at the time RESA's testimony was filed. As can be seen from the above information, migration has significantly increased, obviating the need for implementing "market enhancements" to remove alleged "barriers" to competition. The significant increase in migration of customers to competitive suppliers also contradicts RESA's claim that customers are not aware that they have a choice of competitive supply offers, and markedly alleviates RESA's "concern" about the level of migration. Attachment SRH-18 shows a graph of residential and small general service customer migration by month from 2009 through 2012, while Attachment SRH-19 shows the amount of load migration by month for those two classes for the same period.

Q. What other information do you have that indicates the market is vibrant?

A.

Competitive suppliers themselves have acknowledged the vibrancy of the competitive market in recent statements made to the press. An October 27, 2012, article in the Union Leader captioned "Thousands Drop PSNH For Cheaper Electricity Supplier" reported, "In just three months since opening for business in New Hampshire, ENH Power, a Maine-based company with offices in Portsmouth, says it has signed up more than 14,000 customers looking to lower their electric bills by lowering the one part of the bill they can control — the energy supply charge."

In an article appearing in the February 20, 2013 edition of the Concord Monitor

(Attachment SRH-20) reporting on the recent suspension of Power New England (PNE)

from the energy market, Gus Fromuth, the chief executive officer of PNE, was quoted as

 $^{^{16}}$ As of the date of filing of RESA's testimony, residential migration had more than doubled from the level stated in RESA's testimony.

¹⁷ http://www.unionleader.com/article/20121028/NEWS02/710289914

1 saying, "I think the competitive market choice is robust....I think it's a little early to be 2burying the alternative retail market." In a similar article appearing in the February 20, 3 2013 edition of the New Hampshire Business Review (Attachment SRH-21), Mr. 4 Fromuth stated, "We helped jump-start the market for residential choice...[W]e helped 5 create something that has taken off like wildfire." Further, in a recent statement about 6 acquiring certain customers from PNE, the chief executive officer of FairPoint Energy 7 stated that the transaction "represents an excellent opportunity to acquire customer accounts in a highly attractive market." ¹⁸ 8 9 Most recently, in a February 26, 2013 filing made by PNE with the Commission in 10 Docket No. DE 12-295, PNE expressly noted, "PNE led the way to this vibrant, flourishing marketplace which is proving beneficial to thousands of PSNH [customers] 11 12 who now have compelling economic choices for their electricity vendor that didn't exist 18 months ago."19 13 14 When competitive suppliers describe the market as "robust", "highly attractive", 15 "vibrant" and "flourishing" and state that the residential market has "taken off like 16 wildfire" and that customers now have "compelling economic choices for their electricity 17 supplier" it is evident that this is not a market that needs "enhancements" at the expense 18 of all customers. Moreover, it is a direct contradiction to RESA's statement that "While 19 medium and large commercial and industrial customers in New Hampshire have enjoyed 20 the benefits of a robust competitive market, the same cannot be said about the residential

¹⁸ See http://www.bloomberg.com/article/2013-02-11/aHOR62JsgbJA.html (visited 2/21/13).

¹⁹ Petition of Power New England, LLC, Docket No. DE 12-295, letter from PNE to Debra A. Howland dated February 26, 2013.

2 market is robust. 3 VI. Summary and Conclusion Please summarize your recommendation to the Commission. 4 Q. 5 A. The Commission should reject RESA's "market enhancement" proposals, as they are, 6 will cost customers and utilities money, will not result in a more robust competitive 7 market, and are intended only to pad the profit margins of competitive suppliers. RESA 8 has not demonstrated any need for the enhancements; rather, they rely on migration 9 statistics that are no longer valid and they provide no other factual evidence of the need to 10 implement their proposals. The facts presented above show just the opposite – that the 11 market is robust and growing, and that customers are aware of the opportunities available 12 to them, especially in view of the marketing blitz that has been underway over the last 13 year or so. 14 In its request to open this docket, RESA cited language in the Commission's July 15 26,2011 Order in Docket No. DE 10-160 in which the Commission ordered: 16 "proposals for purchases of receivables, customer referral, and electronic 17 interface programs to support customer choice in energy supply should be further investigated through a generic docket for potential applicability for all residential 18 19 electric utility customers and for smaller commercial electric and gas utility 20 customers who currently have few, if any, competitive options for energy 21supply." (Emphasis added.) 22 Since that date, the competitive options for customers have increased dramatically, as 23 demonstrated in this testimony. There no longer exists any need for implementation of

and small commercial market segments."²⁰ Competitive suppliers clearly believe that the

Testimony of Daniel W. Allegretti, Marc A. Hanks, and Christopher H. Kallaher, page 7, lines 6 – 8.

1 programs based on the premise that customers "have few, if any, competitive options for 2 energy supply" since the options available to customers are now numerous. 3 The Commission should look into the motives behind RESA's recommendations and by doing so will understand that the sole beneficiaries of the "market enhancements" will be 4 5 competitive suppliers. 6 There is at least one other market participant, Gus Fromuth, Managing Director of 7 Freedom Energy Logistics, who shares the opinion that there should be no regulatory 8 changes to the marketplace: 9 Deregulation was undertaken to let the competitive marketplace work, 10 therefore, it should be allowed to work. Regulatory re-intervention to 'fix' an evolving marketplace is unnecessary when the marketplace is 11 12 already reordering itself. Not only are such efforts unnecessary but, perversely, they assault the original purpose of deregulation.²¹ 13 14 The New York Attorney General recently submitted comments to the New York Public 15 Service Commission regarding the role and responsibilities of competitive suppliers in 16 that state's energy market. The Attorney General noted: 17 To qualify as independent competitors, ESCOs [energy service 18 companies, or, in New Hampshire, CEPS] should bear the full risk of 19 their customers' uncollectible accounts. After fifteen years in existence, 20 ESCOs today have adequate financial resources to stand on their own. 21 To effect a genuine competitive retail energy market, the PSC must 22 provide that utility ratepayers and shareholders are not responsible for ESCO collections.²² 23 24 The Commission should heed this advice and reject RESA's proposals since they are not 25 in the public interest.

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²¹ http://freedomenergy.wordpress.com/2012/06/12/not-always-the-popular-kid-on-the-playground/. Accessed 3/7/13.

²² "Comments of Eric T. Schneiderman, Attorney General of the State of New York," NYPSC Case Nos. 12-M-0476, 98-M-1343, and 06-M-0647, January 25, 2013.

- 1 Q. Does this complete your testimony?
- 2 A. Yes, it does.